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# Public Works

2026 Budget Proposal to City Council

# Agenda

- Public Works Vision, Mission, Values
- 2025 Budget Updates and Initiatives
- 2026 Budget Proposals
- FTEs Summary
- Questions & Discussion



# Public Works Vision/Mission/Values

**Vision:** A thriving, prosperous, and connected Saint Paul for all.

**Mission:** Public Works *designs, builds, and maintains* safe, sustainable, and equitable public infrastructure and *services* to meet the needs of Saint Paul for today and into the future.

**Values:** Equity, Safety, Service, Sustainability, Trust



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# Public Works: Assets and Capital

Saint Paul Public Works is a nationally accredited department with more than 400 employees who maintain the public infrastructure and systems of Minnesota's capital city:

- 1,874 lane miles of streets
- 1,200 miles of sidewalks
- 330 miles of alleys
- 230+ miles of bike lanes
- \$94M active capital projects in process (2025)
- 806 miles of sanitary sewer & 450 miles of storm sewer
- 38,000 street lights
- 375 signalized intersections
- 4,200+ gallons of paint applied annually for long lines, crosswalks, and messages
- 70,000+ signs
- 107 bridges



# Public Works: Operations and Services

## Maintenance and Operations

- Plowing and snow clearing – deliver services for snow events and snow emergencies
- Patching and paving – skimming residential streets, year-round pothole patching
- Street sweeping – fall and spring citywide & frequent downtown and arterial sweeps
- Street lighting and signal operations – electrical payments

## Solid Waste and Recycling

- 74,000 households for garbage service (7,400 serviced by city staff in 2025)
- 131,000 households for recycling service

## Public Rights of Way Management

- 12,000 annual right of way, transportation, utility plan, sidewalk café, & residential parking permits issued

## Parking Management

- 1,970 parking meters/spots (193 pay stations and 430 coin meters)





# Public Works Funding Sources

## Design & Build

- **General Fund**
- Street Reconstruction Bonds
- State MSA
- Common Cent – Sales Tax
- Capital Improvement Bonds
- Federal, MnDOT, County, Met Council grants
- Transportation Advancement Account
- Federal IIJA grants
- Property assessments
- Sewer Utility\*

***\* Funded by annual charges on all property owners***

## Maintain & Operate

- **General Fund**
- State MSA
- MnDOT & County Routine Maintenance Agreements
- Sewer Utility\*

## Provide Fee/Rate-Based Services

- Right of Way (ROW) Permits
- Sewer Utility Permits
- Garbage and Recycling
  - SCORE grants
  - Revenue sharing
- Parking Management
  - Residential Parking Permits
  - Metered Parking





# 2025 Budget: Key Changes & Initiatives

**Infrastructure & Operations:** The budget prioritized critical infrastructure maintenance.

- \$425,000 in one-time funds for new snow removal operations.
- Funding for traffic signs, pavement markings, and "Next Best" bike safety improvements.
- Creation of a new Development Review Coordinator position.
- Additional street sweeping and maintenance of downtown streetlights.

## **Major Program Expansions for Garbage and Capital Projects:**

Solid Waste and Recycling programs are undergoing a significant expansion.

- 18 new full-time employees (FTEs) were added to support these programs.
- Expenses and revenues for these programs have been moved into a newly established enterprise fund.
- \$94M in capital projects

## **Right of Way & Sewer Changes:**

- Right of Way Maintenance: Increased permits and fees funding vegetation management, three Parking Enforcement Officers, and purchased two vehicles for field staff.
- Sewer Utility: The sewer fund covers 100% of citywide street sweeping, and rates were increased by 10%.

## **Funding & Staffing Adjustments:**

- American Rescue Plan (ARP) funds were re-allocated to ensure project completion by 2026.
- General Fund capital projects and signs/markings were reduced by almost \$600,000 (total).



# KPIs Metrics and Measurables

- Hiring: Increase hiring of Saint Paul residents for open vacancies (was 35.4%)
  - *UPDATE: **38.6%** of Public Works employees are Saint Paul residents (**up 3.2%**)*
- Employee Retention: Establish an annual staff retention rate of 90%
  - *UPDATE: Retention rate is **91.8%** with 8.2% voluntary turnover in the preceding year.*
- Waste Reduction: Reduce annual tons of solid waste generated by residents by 2% each year (1,172 tons)
  - *UPDATE: On track to achieve goal*
- Waste Diversion: Increase overall waste diversion rate from 38% to 46% in 2025
  - *UPDATE: On track to achieve. Estimate is **40%***
- Employee Safety: Improve employee safety by reducing injuries and collisions
  - *UPDATE: Trends moving towards the goal*
- Community Safety: Reduce fatal and serious crashes by 5% annually (goal of 50% reduction in 10 years).
  - *UPDATE: No progress to date. Trends and data up not down*
- Snow Ops: Implement electronic ticketing by fall 2025 snow season
  - *UPDATE: Determined as not possible/legal for PW staff. Have plan for 25/26 snow season*
- Customer Service and Engagement: Improve response with Zendesk to same day or 1 business day
  - *UPDATE: Trends moving towards goal, currently at **90%***
- Grant Requests: Secure at least 50% of external funding applications & grants
  - *UPDATE: Awarded \$20M Safe Streets for All. Unsuccessful with \$45M BIP*





# Updates on Recent Initiatives

- Response to West 7th sanitary sewer collapse
- Copper wire theft and street light repair
- Catch basin vandalism
- Developing tree preservation ordinance w/Parks
- "New Snow" Operations: Pilot programs launched/evaluated, computerized routing, reviewing best practices. Prep for '25-'26 pilots.
- Downtown revitalization investments and event preparations
- Transportation Safety Action Plan
- ADA Transition Plan
- Response to cyberattack
- Transition to EAMS, WFM, PAULIE





# Public Infrastructure Budget Principles

## **Rooted in Mission/Vision/Values**

- Public Safety
- Prosperity for all

## **Funding that is:**

- Sufficient
- Matches Sources/Uses
- Sustainable

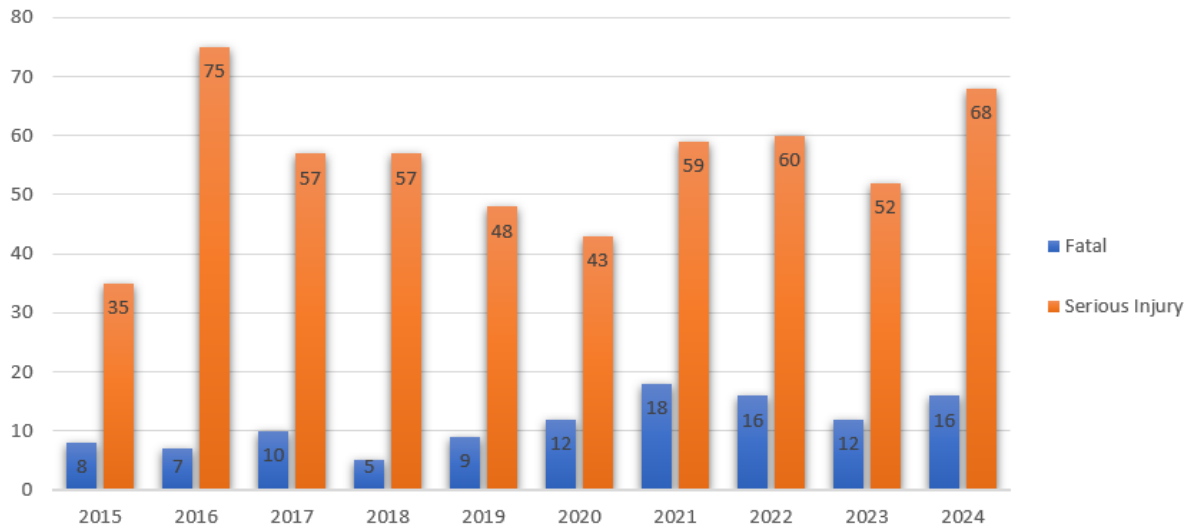


# Traffic Safety is Public Safety

## Increased requests for traffic improvements

- Examples: Stop signs, traffic calming measures, crosswalks
- Approximately 20 per week
- Requires analysis and/or field review by engineering staff
- Growing backlog

Saint Paul Fatal and Serious Injury Crashes  
2015 - 2024



Notes:

1 - Includes crashes on all surface streets in Saint Paul. Crashes on I-94, TH 52, and TH 280 not included.

2 - Data for 2024 should be considered preliminary

3 - Source: MnCMAT2



# 2026 Budget Summary Changes

## **Spending & Revenue Changes:**

- \$1.2 million reduction in General Fund support for mill and overlay projects.
- Purchase RoadPrintz Machine to improve safety, efficiency, and quality of pavement markings.
- The Right of Way Fund will see a 5% increase in ROW management permit fees.
- The Asphalt Plant will increase 3 product fees by 15% to support a site master redevelopment plan.
- The Recycling and Solid Waste Fund will generate \$1.3 million in administrative fee revenue, helping to offset Parks and DSI garbage expenses.

## **Staffing:**

- A new net-neutral Traffic Safety Engineer position.
- Several positions will be moved to improve functional alignment
- 2.9 vacant/temp FTEs removed.
- A new statutory paid leave benefit is included for all departments.

## **Sewer Fund & Rates:**

- Storm and Sanitary Sewer rates are proposed to increase by 14% each, in part due to a 15.6% increase in treatment costs by the Metropolitan Council Environmental Services.
- The Sewer Fund continues to cover 100% of street sweeping costs.
- This increase will fund crucial infrastructure improvements, including a \$2 million investment in major sewer repairs and a 15-year sewer inspection cycle.

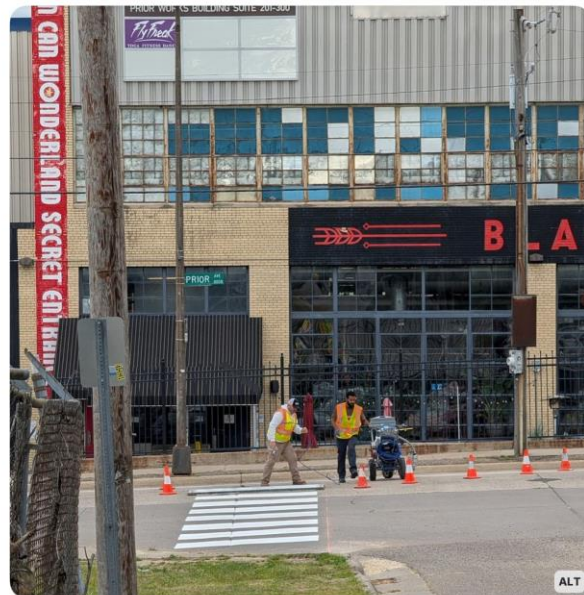


# Alignment with 2026 Council Priorities

- Pedestrian and bike safety infrastructure, including bicycle and pedestrian markings, e.g. Next Best, striping/markings
  - **\$450K (one-time funding for new equipment)**
  - **1 repurposed FTE focused on traffic safety**
  - **Restoring signs/markings funding**
  - **Capital projects (\$94M)**
- Economic development and downtown revitalization
  - **Preservation of Development Coordinator position**
  - **Capital project expansion**
  - **Additional maintenance**
- Regularly report on vacancies, including repurposing unfilled vacancies before adding new positions
  - **2.9 FTE vacant/temp cut/repurposed**
  - **Functional realignment with Solid Waste Services**
- Greater transparency and accountability in the budgeting process. **Ongoing**

 [@seankershaw.bsky.social](#)

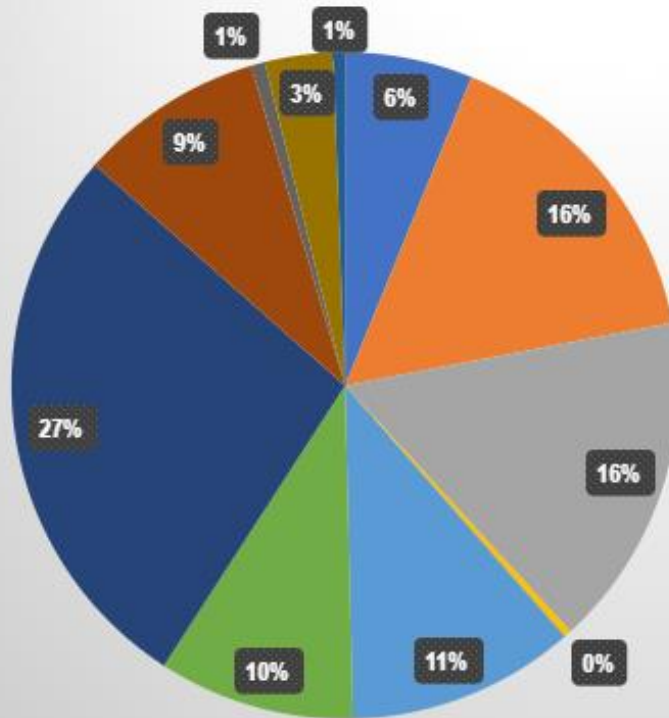
Very happy to notice Saint Paul installing a painted crosswalk at Prior and Pennock for folks to get over to Can Can and Blackstack. Thanks St Paul! [@mattprivratsky.bsky.social](#)  
[@seankershaw.bsky.social](#)





# Public Works General Fund Usage: 2026

## General Fund Budget by Program



Engineering: Constr/Traffic/Planning/Bridges  
\$2,788,071

Traffic ops (signs/markings/signals/meters)  
\$7,109,046

Street Lights \$7,300,679

Admin \$161,376

Mill and Overlay \$4,985,360

Mill and Overlay Transfer to Fund 230 \$4,284,537

Street /Bridge Maintenance \$12,328,771

Street Sweeping Transfer \$4,029,613

Alley Program Transfer to Capital Funds \$300,000

Sidewalk Transfer to Capital Funds \$1,485,387

Other transfers \$258,229



# 2026 Proposed Changes: General Fund

## General Fund

Change Description	FTE	Spending	Revenue	Frequency
Mill and Overlay Reduction	-	\$ (1,283,289)	\$ -	Ongoing
Reallocate existing expenses to add Traffic Safety Engineer (CE II)	1.00	\$ -	\$ -	Ongoing
Transfer \$83K revenue from Fund 230 to General Fund to preserve vacant Dev. Coordinator	-	\$ -	\$ 83,000	Ongoing
Increase to Ramsey County Road Aid	-	\$ -	\$ 450,811	Ongoing
Shift Street Services Worker to Solid Waste Fund 645	-	\$ (99,113)	\$ -	Ongoing
Eliminate Street Services Worker vacancy	(1.00)	\$ (99,113)	\$ -	Ongoing
Eliminate Office Assistant III vacancy	(0.90)	\$ (73,782)	\$ -	Ongoing
Eliminate Electrician vacancy	(1.00)	\$ (229,314)	\$ -	Ongoing
	(1.90)	\$ (1,784,611)	\$ 533,811	





# 2026 Proposed Changes: Special Fund 640

## Sewers

Change Description	FTE	Spending	Revenue	Frequency
Sewer modeling and capacity analysis	-	\$ 500,000	\$ -	Ongoing
Increase major sewer repair fund	-	\$ 2,000,000	\$ -	Ongoing
Increase sewer maintenance expenses due to inflation	-	\$ 525,000	\$ -	Ongoing
Establish a 15-year sewer inspection cycle (storm and sanitary)	-	\$ 1,000,000	\$ -	Ongoing
Revenue: 14% increase to Sanitary Sewer Fees	-	\$ -	\$ 7,304,770	Ongoing
Revenue: 14% increase to Storm Sewer Fees	-	\$ -	\$ 3,050,746	Ongoing
To cover existing costs in Sewer Fund	-	\$ 6,330,516	\$ -	Ongoing
		\$ 10,355,516	\$ 10,355,516	

### Proposed Storm and Sanitary Sewer Rate Increases to 14%:

- Closure of WestRock, the largest sanitary sewer customer, results in a c. \$1.3 million revenue loss in 2025 and an anticipated reoccurring \$2.7 million annual loss in revenue thereafter
- A 15.6% annual increase for sewage treatment from Met Council (MCES), which is significantly higher than anticipated 5.8% increase based on a 10-year average
- Addresses infrastructure improvements, redevelopments, and system maintenance
- Meets financial management expectations: The rate increase helps to meet bond rating goals by ensuring appropriate debt coverage and cash-on-hand levels
- *Average annual household increase for Sanitary Sewer is \$56.12 and \$18.44 for Storm Sewer*



# Recycling and Solid Waste Fund 645 – progress

## City collection started April 1, 2025

### Completed

- Implemented 10% City Collection
- Built Billing and Invoice System
- Increased Bulky Item Collections by 70%
- Established Illegal Dumping Tracking System
  - Collect on trash routes routinely
  - Clean downtown and Uni/Dale on Routes
- Expanded Customer Service System with City Addresses and Auto Updates
- Implemented “real-time notification” in CMS
  - Driver tags a cart; this is automatically added
- Conducted waste characterization study to identify opportunities for waste reduction
- Hired and onboarded 19 FTE
- Moved to new Sycamore facility

### In-Progress

- Implement multi-family cart sharing
  - 1 cart per parcel required (ordinance change)
  - Applications in Oct.; earliest start January
- Move city's public bin collection from Street Maintenance to SWR
  - July 28 transition week
- Expand drop-off recycling options at Sycamore
  - Textiles
  - Organics
  - Scrap Metal

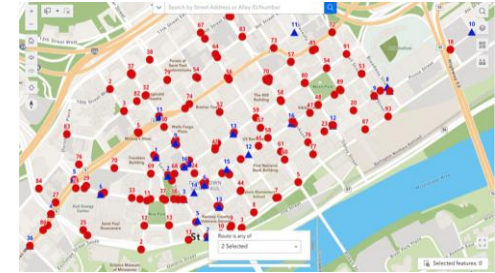


# Downtown Bin Improvements: Big Belly

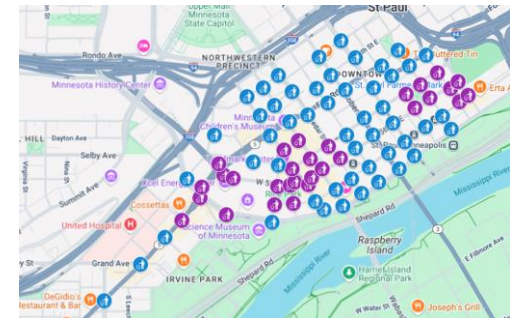
- Compacts garbage, increasing volume capacity from 50 gallons to 150 gallons
- Reduces collection frequency and number of bins required; approx. 80% labor savings
- Custom wrapping options (1/3 will be wrapped to start)
- Locked, preventing theft and redistribution of materials



Example of Custom Wrapping



Map of Downtown Bins Currently



Map of Downtown Bins Fall 2025



# 2026 Proposed Changes: Special Fund 645

## Solid Waste and Recycling

Change Description	FTE	Spending	Revenue	Frequency
Recycling cost increase - from FCC and Eureka	-	\$ 1,496,067	\$ -	Ongoing
Recycling revenue increase - annual service fee	-	\$ -	\$ 626,439	Ongoing
Garbage cost increase (residential collection, illegal dumping, city-serviced bins)	-	\$ 5,400,274	\$ -	Ongoing
Revenue from FCC increase on quarterly garbage bills	-	\$ -	\$ 5,715,435	Ongoing
Increase organized trash administrative fee	-	\$ -	\$ 1,332,000	Ongoing
Reallocate bad debt consortium expenses for 3.0 FTE - Senior Cust. Service Rep, PW Supervisor II, Street Services Worker	3.00	\$ -	\$ -	Ongoing
Support for City Departments' trash and debris removal from General Fund	-	\$ 503,022	\$ -	Ongoing
Shift Street Services Worker to Solid Waste Fund	1.00	\$ 99,113	\$ -	Ongoing
Contribution to fund balance (to balance spending and revenue)	-	\$ 175,398	\$ -	Ongoing
	4.00	\$ 7,673,874	\$ 7,673,874	

## 2026 Changes

- Increase in disposal costs at R&E Center
- Increase in collection costs per negotiated multi-year hauler contracts
- Add 3 positions; net neutral due to offset from savings to consortium for bad debt
- Support general fund garbage expenses in DSI, Street Maintenance, and Parks and Rec
- New revenue from city operations for collections and billing (\$1.99 to \$1.50/per unit)



# Why we need safer and a more efficient tool







# 2026 Proposed Changes: Special Fund 211

## Government Special Projects (former ARP)

Change Description	FTE	Spending	Revenue	Frequency
RoadPrintz machine - robotic pavement marking equipment	-	\$ 450,000	\$ 450,000	One-time
	-	\$ 450,000	\$ 450,000	

### Improving Pavement Marking with RoadPrintz Technology

- Increases marking efficiency by 30%, significant labor savings; staff can be reallocated to other critical tasks
- Estimated payback period is **7 years**
- Provides immediate, visible improvements to pavement markings.
- Partial additional funds from **Next Best carry-forward** from FY25 (one-time)





# 2026 Proposed Changes: Special Fund 230

## Right of Way

Change Description	FTE	Spending	Revenue	Frequency
5% fee increase to ROW user permits	-	\$ -	\$ 140,000	Ongoing
Vegetation management	-	\$ 140,000	\$ -	Ongoing
Transfer \$83K revenue to General Fund- preserve Dev. Coordinator position		\$ 83,000	\$ -	Ongoing
		\$ 223,000	\$ 140,000	



## Vegetation Management Program

- Funding through Right of Way user permit fees
- Significant backlog of work due to absence of dedicated funding before 2024
- Efforts underway to address this backlog





# 2026 Proposed Changes: Special Fund 733

## Asphalt Plant

Change Description	FTE	Spending	Revenue	Frequency
15% fee increase to three asphalt products	-	\$ -	\$ 115,000	Ongoing
Asphalt plant redevelopment master plan and materials	-	\$ 115,000	\$ -	Ongoing
		\$ 115,000	\$ 115,000	

## Facility Redevelopment Master Plan

- Current plant was built in 1960s – building is much older
- Fund development of master plan to define the scope, conditions, and costs needed for an asphalt plant facility replacement and operational improvements

## 2026 Rate Adjustments of 15% for key products

Secure funding for facility improvements and cover rising production costs

- The plant maintains environmental compliance and product quality through fee-funded projects
- 15% rate increase on key items is projected to generate approximately \$115,000
- Includes 10% rate increase to cover rising production costs

## Rate Increases (per ton):

- Item 4A - Potholing/Paving: \$78.76 to \$90.57
- Item 6C - Winter Mix: \$101.87 to \$117.15



# Budget Summary: Spending

Public Works Historical Budget by Fund	2022 Adopted	2023 Adopted	2024 Adopted	2025 Adopted	2026 Proposed	Change from Prior Year	Change from Prior Year as %
100 - CITY GENERAL FUND	26,775,923	41,473,870	43,467,901	43,813,724	45,031,069	1,217,345	2.78%
200 - CITY GRANTS	6,542,959	12,891,241	7,547,117	4,824,945	3,251,304	(1,573,641)	-32.61%
211 - GENERAL GOVT SPECIAL PROJECTS	-	-	-	5,208,310	3,368,944	(1,839,366)	-35.32%
230 - RIGHT OF WAY MAINTENANCE	27,059,122	13,198,513	13,139,206	14,083,039	9,579,785	(4,503,254)	-31.98%
231 - STREET LIGHTING DISTRICTS	389,596	389,477	389,214	389,173	388,997	(176)	-0.05%
241 - RECYCLING AND SOLID WASTE	12,581,587	14,076,043	20,123,560	-	-	-	-
640 - SEWER UTILITY	84,307,809	89,447,336	102,855,253	107,209,383	117,493,951	10,284,568	9.59%
645 - RECYCLING AND ORGANIZED TRASH	-	-	-	70,055,201	48,716,439	(21,338,762)	-30.46%
730 - PUBLIC WORKS ADMINISTRATION	3,577,570	3,662,423	3,796,881	4,023,379	4,444,976	421,597	10.48%
732 - PW ENGINEERING SERVICES	11,468,299	12,009,161	15,066,621	16,082,319	16,309,057	226,738	1.41%
733 - ASPHALT PLANT	3,707,172	3,720,117	3,736,113	3,777,929	3,892,929	115,000	3.04%
734 - TRAFFIC WAREHOUSE	3,314,465	4,733,587	3,324,035	3,333,952	6,093,952	2,760,000	82.78%
Grand Total	179,724,502	195,601,768	213,445,901	272,801,353	258,571,403	(14,229,950)	-5.22%

Fund 200 – spend down of grants

Fund 211 – spend down of grants for Special Government Projects

Fund 230 – Mill and Overlay reduction corresponding to General Fund M&O reduction

Fund 645 – correcting scriveners' error from FY25 (\$28M)

Fund 730 – Traffic Warehouse increase for anticipated Capital costs and inflation



# Actual Spending History

Public Works Historic Actuals by Fund	2020 Actuals	2021 Actuals	2022 Actuals	2023 Actuals	2024 Actuals
100 - CITY GENERAL FUND	28,500,605	28,132,057	26,282,750	40,849,343	41,909,849
200 - CITY GRANTS	231,121	1,892,104	1,442,044	2,437,073	2,854,213
211 - GENERAL GOVT SPECIAL PROJECTS	-	-	-	-	457,291
230 - RIGHT OF WAY MAINTENANCE	21,906,101	20,808,390	20,132,095	6,468,474	6,611,376
231 - STREET LIGHTING DISTRICTS	233,725	351,247	181,959	130,889	88,149
241 - RECYCLING AND SOLID WASTE	10,300,736	10,974,255	11,284,462	17,007,307	20,968,167
640 - SEWER UTILITY	64,379,211	66,649,198	72,095,010	73,485,654	88,274,310
730 - PUBLIC WORKS ADMINISTRATION	3,272,756	2,937,378	3,254,021	3,213,624	3,610,315
732 - PW ENGINEERING SERVICES	8,165,767	8,651,128	10,399,397	8,823,371	10,730,201
733 - ASPHALT PLANT	3,450,300	3,069,618	2,846,627	2,978,962	3,123,452
734 - TRAFFIC WAREHOUSE	2,818,345	2,443,277	3,028,754	4,280,177	4,000,309
<b>Grand Total</b>	<b>143,258,667</b>	<b>145,908,652</b>	<b>150,947,119</b>	<b>159,674,874</b>	<b>182,627,632</b>

As a result of a May 2022 court decision, the City's approach to budgeting for some types of street maintenance costs changed in the 2023 budget. The budgets for street sweeping, street lighting, and seal coating were moved to the General Fund from Fund 230.



# 2026 FTEs: Functional Realignment & Safety

## **General Fund:**

- Several employee positions moved between divisions to improve functional alignment: Custodian I and II, and Management Assistant I (moved to Fund 730)
- Add 1.0 FTE: Traffic Safety Engineer, funded by a corresponding reduction in refuse and disposal expenses
- Removes 2.9 FTE in vacant positions: Office Assistant III, Electrician, and Street Services Worker

## **Solid Waste and Recycling Fund:**

- Reassign 1.0 FTE Street Services Worker to reflect transition of citywide litter and debris collection duties
- Add 3 new positions: Senior Customer Service Representative, Public Works Supervisor II, and Street Maintenance Crew Leader. Positions are funded by a reduction in materials and supplies (delinquent bills)

**New Benefit:** A statutory paid leave benefit is included in all department 2026 budgets



# FTE Levels (2022-2025)

Fund	AU	2022	2023	2024	2025	2026	Net change from 2025
Fund 100	City General Fund	117.69	181.9	166.69	165.69	163.89	<b>-1.8</b>
Fund 211	ARP Special Projects	-	-	-	2	2	-
Fund 230	ROW Maintenance	83.4	19.15	43.85	43.85	43.85	-
Fund 241	Recycling and Solid Waste	7	8	13	-	-	-
Fund 640	Sewer Utility	66.51	66.51	66.51	66.51	66.11	<b>-0.4</b>
Fund 645	Recycling and Organized Trash	-	-	-	31	34	<b>3</b>
Fund 730	PW Administration	22.7	22.7	22.7	22.7	25.3	<b>2.6</b>
Fund 732	PW Engineering Services	66	66.05	74.8	77.8	77.5	<b>-0.3</b>
Fund 733	Asphalt Services	4.3	4.3	4.3	4.3	4.3	<b>0</b>
Fund 734	Traffic Warehouse	2.7	2.7	2.7	2.7	2.7	<b>0</b>
	<b>Total</b>	<b>370.3</b>	<b>371.31</b>	<b>394.55</b>	<b>416.55</b>	<b>419.65</b>	<b>3.1</b>

Change in FTEs is reallocation, except for additional 3 in Solid Waste & Recycling



# Update Fund 211: Gov Special Projects

Project Name	Project Budget	Total Obligations	Remaining	Notes
Downtown Investments	115,000	13,051	101,949	trash cans have been purchased for \$75K - should be reflected soon on financials
New Snow Operations	225,000	74,362	150,638	in progress
Mill and Overlay relief to General Fund	1,862,600	1,862,600	-	completed
Pedestrian and Traffic Safety Plan	548,655	548,655	-	completed
EAMS Asset Management & Implementation	1,729,587	1,914,632	-185,045	(corrections in process)
Snow Removal Virtual Route Optimization	838,934	461,448	377,487	in progress

## Continued work on New Snow Operations (one-time funding)

- Data gathering and analysis of Alternate Side Parking; held two successful pilots. Prep for '25-'26 pilots
- Vehicle Route Optimization System in progress
- Conducting “Peer Cities” Study of Snow Operations in Canada and northern US states

## Downtown Revitalization Investments (one-time funding)

- Sidewalk and brick paver work
- Targeted street light repairs
- Additional clean ups/garbage pick ups

**Response to cyber attack:** EAMS/WFM/WACS



# Questions and Discussion





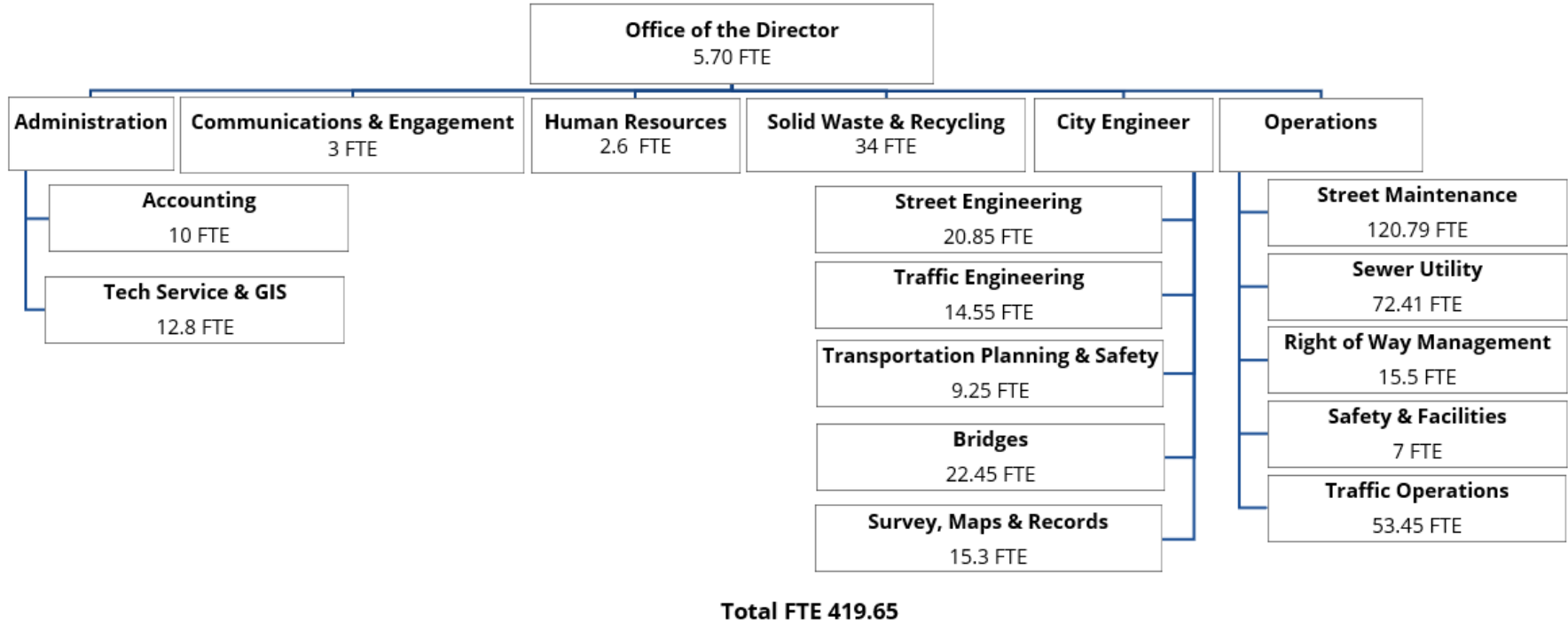


# Appendix



# Public Works Organizational Chart

## Public Works Organizational Chart



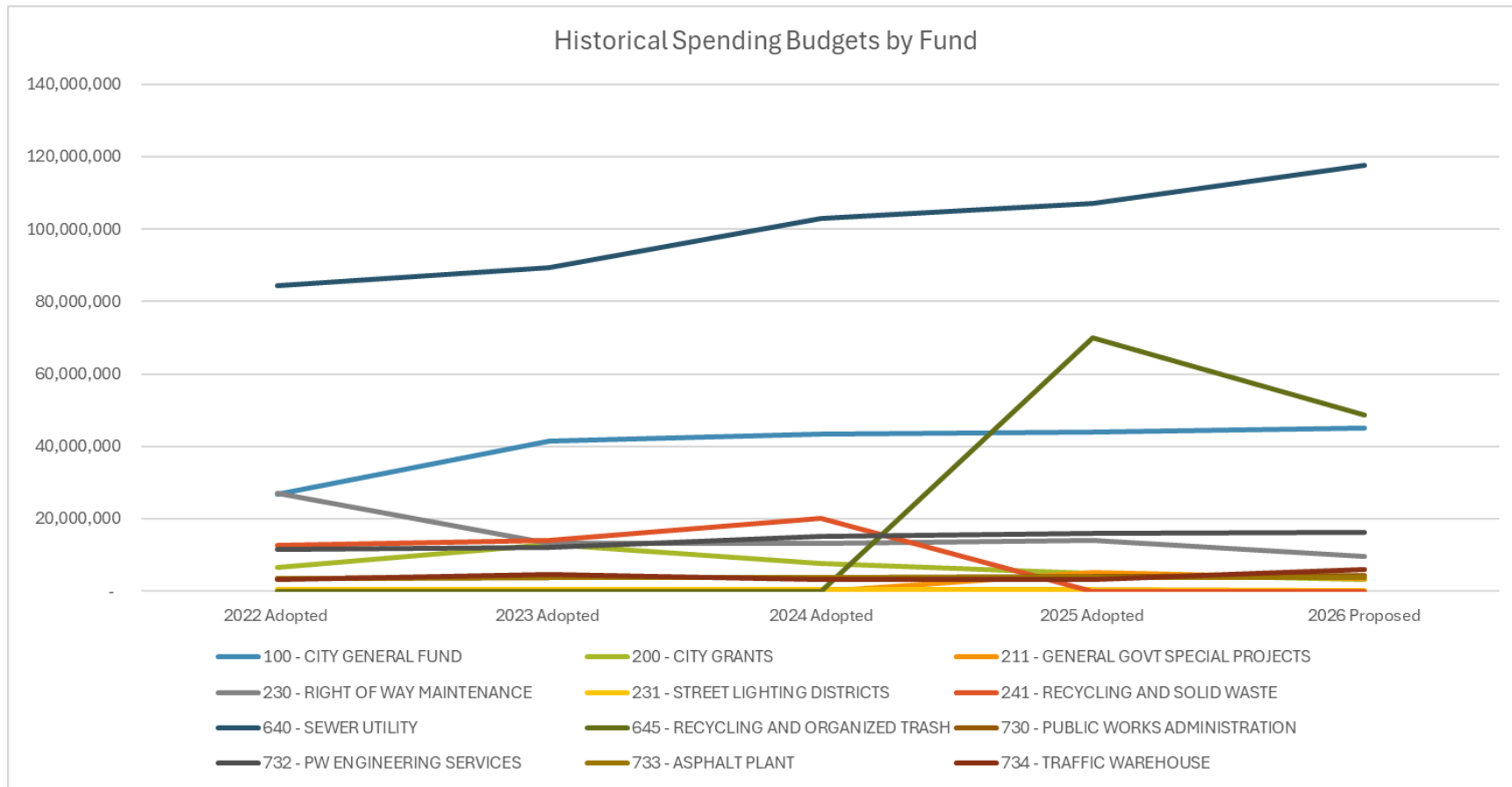


# Budget to Actual: General Fund

Year	Budget	Actual	Variance (\$)	Variance (%)
2021	28,982,654	28,132,057	850,597	-3%
2022	27,695,866	26,282,750	1,413,116	-5%
2023	42,635,218	40,849,342	1,785,876	-4%
2024	43,853,804	41,909,849	1,943,955	-4%
2025A	43,813,724	22,003,434	21,810,290	-50%

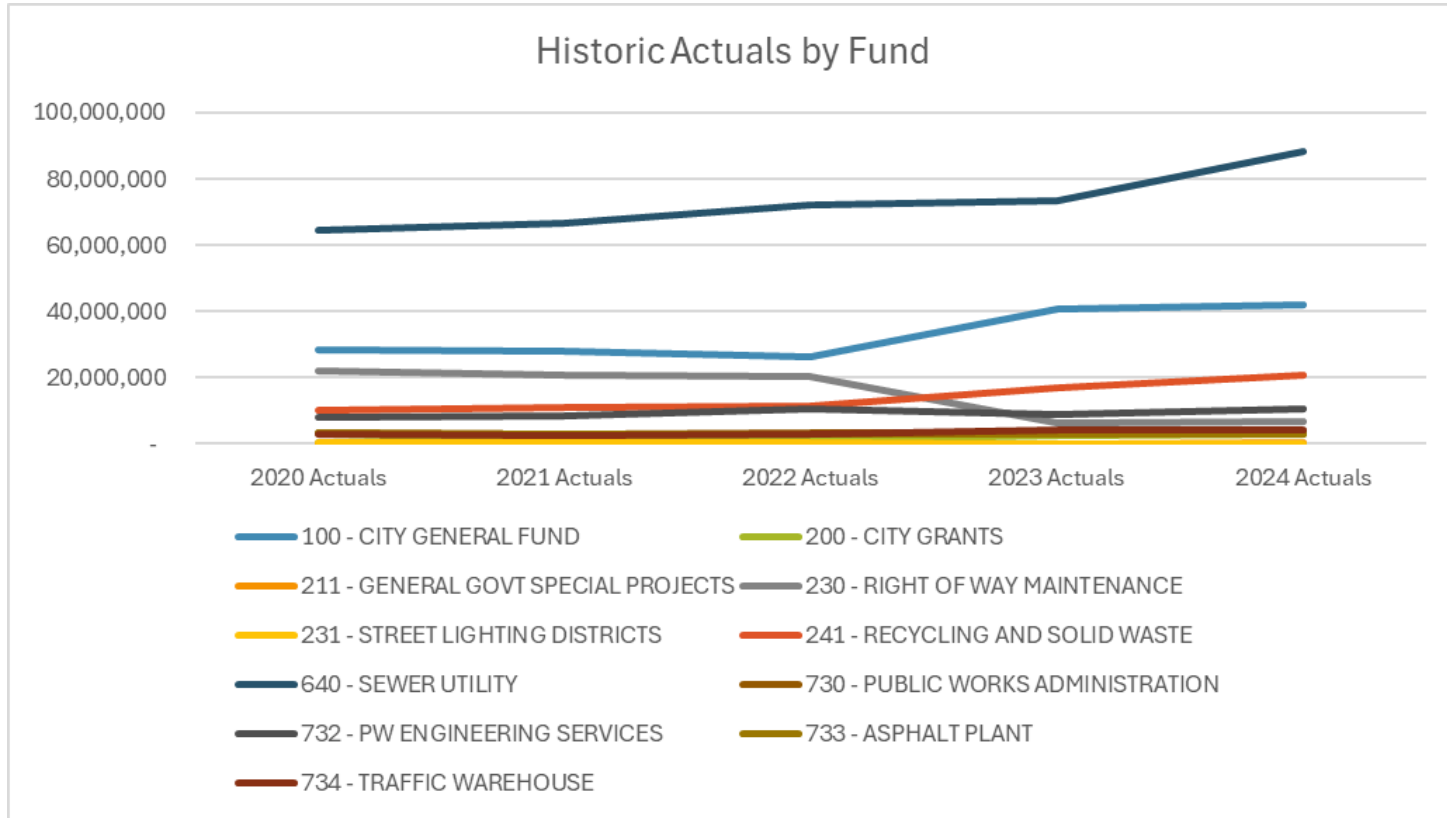


# Budget Summary: Spending





# Actual Spending





# Personnel Budget: Fund 100

Accounting Unit - Name	2025 Council Adopted Budget Salary & Wages				2026 Proposed Budget Overtime				2025 Council Adopted Budget Health Insurance				2026 Proposed Budget Other Benefits			
	2025 Council Adopted Budget Salary & Wages	2026 Proposed Budget Salary & Wages	\$ Change	% Change	2025 Council Adopted Budget Overtime	2026 Proposed Budget Overtime	\$ Change	% Change	2025 Council Adopted Budget Health Insurance	2026 Proposed Budget Health Insurance	\$ Change	% Change	2025 Council Adopted Budget Other Benefits	2026 Proposed Budget Other Benefits	\$ Change	% Change
10031200 - TRANSPORTATION PLANNING	352,731	486,655	133,924	15.95%					81,672	87,507	5,835	3.45%	67,203	94,795	27,592	17.03%
10031201 - STREET ENGINEERING	139,096	145,453	6,357	2.23%					30,531	29,699	(832)	-1.38%	26,648	28,505	1,857	3.37%
10031202 - TRAFFIC ENGINEERING	568,747	862,692	293,945	20.53%					80,501	150,987	70,486	30.45%	108,896	168,663	59,767	21.53%
10031203 - BRIDGE ENGINEERING	78,647	81,106	2,459	1.54%					10,726	11,590	864	3.87%	18,853	20,797	1,944	4.90%
10031204 - CONSTRUCTION INSPECTION	99,428	102,816	3,388	1.68%					19,056	21,458	2,402	5.93%	18,980	20,078	1,098	2.81%
10031205 - SURVEY SECTION	166,344	177,536	11,192	3.25%					31,301	33,888	2,587	3.97%	31,847	34,757	2,910	4.37%
10031300 - PARKING METER REPAIR AND MAINT	377,818	389,749	11,931	1.55%	937	937	-	0.00%	101,226	115,201	13,975	6.46%	72,875	77,107	4,232	2.82%
10031301 - TRAFFIC SIGNS & MARKINGS	941,270	967,623	26,353	1.38%	2,553	2,553	-	0.00%	139,957	174,559	34,602	11.00%	344,895	355,929	11,034	1.57%
10031302 - TRAFFIC SIGNALS	1,357,243	1,282,335	(74,908)	-2.84%	16,646	16,646	-	0.00%	72,408	38,707	(33,701)	-30.33%	865,644	915,394	49,750	2.79%
10031303 - STREET LIGHTING MAINTENANCE	2,114,499	2,158,577	44,078	1.03%	13,642	13,642	-	0.00%	73,794	78,825	5,031	3.30%	1,373,287	1,418,133	44,846	1.61%
10031500 - RIGHT OF WAY MAINT MANAGEMENT	1,420,157	1,373,971	(46,186)	-1.65%	7,546	9,060	1,514	9.12%	238,106	239,550	1,444	0.30%	373,056	370,664	(2,392)	-0.32%
10031510 - BRIDGE MAINTENANCE	1,217,375	1,295,727	78,352	3.12%	23,828	23,828	-	0.00%	232,708	230,777	(1,931)	-0.42%	333,429	358,218	24,789	3.58%
10031530 - WINTER STREET MAINTENANCE	1,319,206	1,416,742	97,536	3.56%	13,199	13,199	-	0.00%	258,985	301,039	42,054	7.51%	253,147	277,975	24,828	4.67%
10031540 - SUMMER STREET MAINTENANCE	2,120,793	2,116,822	(3,971)	-0.09%					524,004	489,911	(34,093)	-3.36%	474,108	493,996	19,888	2.05%
10031541 - STREET SWEEPING	1,624,699	1,706,956	82,257	2.47%					354,403	373,368	18,965	2.61%	313,801	338,203	24,402	3.74%
	13,898,053				78,351	79,865	1,514		2,249,378	2,377,066	127,688		4,676,668	4,973,214	296,546	



# Services Budget

Row Labels	Sum of FY 2025 Adopted Budget	Sum of FY 2026 Proposed Budget Total	Sum of Change	Change by %
100 - CITY GENERAL FUND	8,693,370	8,627,375	(65,995)	-0.76%
200 - CITY GRANTS	4,293,046	2,980,395	(1,312,651)	-30.58%
211 - GENERAL GOVT SPECIAL PROJECTS	1,164,428	1,776,619	612,191	52.57%
230 - RIGHT OF WAY MAINTENANCE	6,405,795	3,110,842	(3,294,953)	-51.44%
231 - STREET LIGHTING DISTRICTS	173,228	173,052	(176)	-0.10%
241 - RECYCLING AND SOLID WASTE	0	0	0	0.00%
640 - SEWER UTILITY	48,687,805	54,965,782	6,277,977	12.89%
645 - RECYCLING AND ORGANIZED TRASH	64,431,350	43,232,699	(21,198,651)	-32.90%
730 - PUBLIC WORKS ADMINISTRATION	646,004	737,304	91,300	14.13%
732 - PW ENGINEERING SERVICES	3,688,430	3,679,949	(8,481)	-0.23%
733 - ASPHALT PLANT	196,967	204,485	7,518	3.82%
734 - TRAFFIC WAREHOUSE	278,812	270,361	(8,451)	-3.03%
<b>Grand Total</b>	<b>138,659,236</b>	<b>119,758,863</b>	<b>(18,900,373)</b>	<b>-13.63%</b>

- Top Service Expenses
  - Vehicle Rental Charge in the General Fund for \$3.7M
  - MCES Wastewater Charge in the Sewer Fund for \$35M
  - Management Allocation all funds \$6M





# Materials & Supplies Budget

Row Labels	Sum of FY 2025 Adopted Budget	Sum of FY 2026 Proposed Budget	Sum of Change	Change by %
100 - CITY GENERAL FUND	6,649,311	6,597,056	(52,255)	-0.79%
200 - CITY GRANTS	3,214	0	(3,214)	-100.00%
211 - GENERAL GOVT SPECIAL PROJECTS	273,823	80,177	(193,646)	-70.72%
230 - RIGHT OF WAY MAINTENANCE	2,312,729	1,026,327	(1,286,402)	-55.62%
231 - STREET LIGHTING DISTRICTS	215,945	215,945	0	0.00%
241 - RECYCLING AND SOLID WASTE	0	0	0	0.00%
645 - RECYCLING AND ORGANIZED TRASH	1,279,224	989,640	(289,584)	-22.64%
730 - PUBLIC WORKS ADMINISTRATION	178,474	154,709	(23,765)	-13.32%
732 - PW ENGINEERING SERVICES	437,096	438,644	1,548	0.35%
733 - ASPHALT PLANT	3,069,555	3,040,378	(29,177)	-0.95%
734 - TRAFFIC WAREHOUSE	2,761,238	5,514,517	2,753,279	99.71%
<b>Grand Total</b>	<b>17,875,950</b>	<b>19,277,734</b>	<b>1,401,784</b>	<b>7.84%</b>

- Top Materials & Supplies – Increase in Traffic Warehouse due to inflation & anticipated volume increase in Capital Projects
  - Street Light Materials - \$2.4M
  - Post Pole Base - \$1.4M
  - Electricity - \$2.6M
  - Bitumen - \$2.4M



# Revenue Trends, Changes & Outlook: Fund 100

Accounting U	Account Description	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 and Beyond	Variance	Reason for Change
10031200	Miscellaneous Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	- Added Scooter Revenues
10031202	Transfer From Enterprise Fund	\$ 150,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	- One Time Transfers
10031300	Parking Meter Collection	\$ 3,166,646	\$ 1,847,484	\$ 697,484	\$ 612,942	\$ 612,942	\$ -	\$ -	\$ -	- During COVID people started parking less downtown and therefore revenue was directly impacted.
10031300	Transfer From Component Unit	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- Bond related.
10031300	Transfer From Enterprise Fund	\$ 545,000	\$ 345,000	\$ 2,020,000	\$ 2,020,000	\$ 2,020,000	\$ 2,020,000	\$ 2,020,000	\$ -	- Correction for the budgeting error above.
10031301	Trunk Highway Funds	\$ 94,366	\$ 94,366	\$ 105,990	\$ 105,990	\$ 105,990	\$ 105,990	\$ 105,990	\$ -	- In 2022 the Trunk Highway Budget increased by 12.3 % via a new contract with state. Some of the increased budget was given to 4 AUs
10031301	Transfer From Enterprise Fund	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	- Graffiti abatement HRA Loan Enterprise Fund
10031302	Municipal State Aid Maintenance	\$ 1,095,489	\$ 1,095,489	\$ 1,095,489	\$ 1,095,489	\$ 1,795,489	\$ 1,795,489	\$ 1,795,489	\$ -	- The full increase in the 2024 Budgeted MSA Mtce Funding was given to 10031302
10031302	Trunk Highway Funds	\$ 141,549	\$ 141,549	\$ 158,985	\$ 158,985	\$ 158,985	\$ 158,985	\$ 158,985	\$ -	- In 2022 the Trunk Highway Budget increased by 12.3 % via a new contract with state. Some of the increased budget was given to 4 AUs
10031302	County Road Aid	\$ 736,198	\$ 736,198	\$ 993,221	\$ 993,221	\$ 993,221	\$ 993,221	\$ 993,221	\$ -	- In 2022 The county Road Aid increased by an additional 32%.
10031303	Street Lighting Maintenance	\$ -	\$ -	\$ -	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ -	- New AU established in 2023 to replace 23031303 following lawsuit that has been disallowing assessments.
10031303	Antenna Site Rental Fee	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	- New AU established in 2023 to replace 23031303 following lawsuit that has been disallowing assessments.
10031303	Damage Claim from Others	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	- New AU established in 2023 to replace 23031303 following lawsuit that has been disallowing assessments.
10031500	Utility Cost Recovery	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	- Street Sweeping, misplaced, should be in 10031541.
10031500	Transfer From Special Revenue Funds	\$ 1,925,584	\$ 1,925,584	\$ 1,925,584	\$ -	\$ -	\$ -	\$ -	\$ -	- With the Court Ruling, it was decided that M&O could not alone cover Overhead costs
10031530	Transfer From Enterprise Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- This money was provided by the Mayor to cover the cost for the "Better Futures Pink Shovels" workers
10031540	Trunk Highway Funds	\$ 212,324	\$ 212,324	\$ 290,787	\$ 290,787	\$ 290,787	\$ 89,787	\$ 89,787	\$ -	- In 2022 the Trunk Highway Budget increased by 12.3 % via a new contract with state. Some of the increased budget was given to 4 AUs
10031540	County Road Aid	\$ 238,707	\$ 238,707	\$ 488,720	\$ 488,720	\$ 488,720	\$ 488,720	\$ 488,720	\$ -	- In 2022 The county Road Aid increased by an additional 32%.
10031540	Street Repair	\$ 1,858,000	\$ 1,858,000	\$ 1,529,524	\$ 1,529,524	\$ 1,529,524	\$ 1,529,524	\$ 1,529,524	\$ -	- The amount was reduced because the Actual Revenues where not hitting the budgetted amount
10031540	Transfer From Special Revenue Funds	\$ 64,000	\$ 64,000	\$ 64,000	\$ 64,000	\$ 64,000	\$ -	\$ -	\$ -	- The transfers were stopped because the New Solid Waste & Recycling was going to start picking up public trash cans instead of Summer Mtce.
10031540	Transfer From Enterprise Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,000	\$ 83,000	83,000 Transfer \$83K revenue from Fund 230 to General Fund
10031541	Municipal State Aid Maintenance	\$ -	\$ -	\$ -	\$ 198,463	\$ 198,463	\$ 198,463	\$ 198,463	\$ -	- New AU created for Street Sweeping 23031553, legal issue.
10031541	Trunk Highway Funds	\$ -	\$ -	\$ -	\$ 79,493	\$ 79,493	\$ 79,493	\$ 79,493	\$ -	- In 2022 the Trunk Highway Budget increased by 12.3 % via a new contract with state. Some of the increased budget was given to 4 AUs.
10031541	Street Cleaning	\$ -	\$ -	\$ -	\$ 2,016,044	\$ 2,016,044	\$ 4,016,044	\$ 4,016,044	\$ -	- New AU created for Street Sweeping 23031553, legal issue.
10031800	Transfer From Capital Projects Fund	\$ -	\$ 1,844,709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- One Time Transfer
10031301	County Road Aid	\$ 245,400	\$ 245,400	\$ 331,075	\$ 331,075	\$ 331,075	\$ 331,075	\$ 711,455	\$ 380,380	In 2022 The county Road Aid increased by an additional 32%.
10031510	County Road Aid	\$ 79,569	\$ 79,569	\$ 79,569	\$ 79,569	\$ 79,569	\$ 79,569	\$ 150,000	\$ 70,431	The original hope was to purchase a Snow Removal Vehicle for Bridge Mtce
10031500	Transfer From Enterprise Fund	\$ 311,610	\$ 461,610	\$ 311,610	\$ 311,610	\$ 311,610	\$ 311,610	\$ -	\$ -	(311,610) This went to the Active Sweeping AU for each year.