



#### **Public Works at a glance**

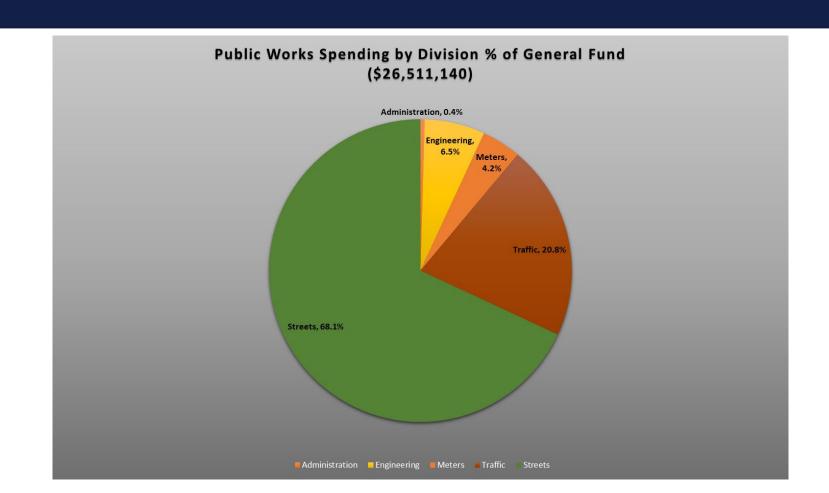
- We provide infrastructure and maintenance services that include the following:
  - Street Maintenance
  - Traffic Signs, Markings, Signal and Street Lighting & Maintenance
  - Parking Meter Maintenance
  - Sewer Maintenance
  - Engineering and Design for our infrastructure
  - Capital Project development and management



#### **Public Works at a glance**

- Some statistics about our work:
  - 806 Miles of Sanitary Sewer
  - 450 Miles of Storm Sewer
  - 1,018 Miles of Sidewalk
  - 866 Miles of Street
  - 2,595 Alleys
  - 437 Signalized Intersections
  - 2,097 Metered Parking Spaces
  - 70,238 Traffic Signs
  - 68 City owned Bridges
  - 31,831Street Light Poles

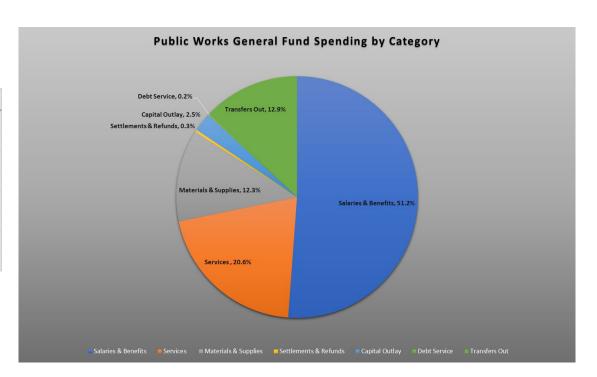






# **General Fund Spending Breakdown**

Category	Percent	Ar	nount
Salaries & Benefits	51.2%	\$	13,566,993.00
Services	20.6%	\$	5,458,475.00
Materials & Supplies	12.3%	\$	3,256,221.00
Settlements & Refunds	0.3%	\$	91,813.00
Capital Outlay	2.5%	\$	655,000.00
Debt Service	0.2%	\$	62,619.00
Transfers Out	12.9%	\$	3,420,019.00
Total	100%	\$	26,511,140.00





#### **Context:**

- Past cuts: We were able to make progress restoring budget reductions from 2020 and 2021
  - Most staff positions lost in 2021 were added back with the exception of one FTE Parks Worker
  - While there is bike/ped funding in the budget, the 2019 amount is not yet restored
- Opportunities for reduction taken:
  - Spending adjustments in debt service (\$215K) due to changes in debt service schedules



# Opportunities to innovate and evolve: City Values/Pillars/Partnerships

- Community Pillars Equity/Innovation/Resilience
  - Capital Improvement Standards with racial equity and sustainability lens
  - Partnership with HREEO on MBE/WBE contracting
  - Outreach/communication to improve service and equity impacts
  - Routing software innovations
  - Innovations in street design
  - Street lighting innovations and efficiencies
  - o Bike infrastructure expansion
  - EV car infrastructure expansion
  - Sewer and solid waste program progress
- Cross-Department/Office Partnerships



#### **Future Needs:**

- Future investment of an *additional* \$25-30 million/year expected to complete street reconstructions & maintain current PCI.
  - We must preserve ability to plan and implement.
  - Need to present initial financial plan to address PCI reports.
  - Future proposals on capital spending, including ARPA, will be forthcoming
- Maintenance to prevent falling behind
- Encourage and take advantage of efficiencies wherever we find them



## Opportunities: Steps to a long-term strategy

- Near-term sources:
  - ARPA
  - One-time debt issuance
  - County-funding opportunities
  - State funding and legislative changes
  - New Federal infrastructure programs/spending
  - Existing Federal programs
    - EDA
    - RAISE
    - Infra



#### **Special Funds:**

- Electric Vehicle Charging stations
  - Grant funded construction
  - New partial FTE to maintain in 2022
- Highland Bridge budget additions to match new system needs
- Ability to maintain current services level budget in 2022
- Any opportunity to invest in our systems through ARPA or grants will help us manage long term costs of maintenance



# Rate increases sought:

- Sewer Utility
  - To fund necessary capital maintenance work and keeping in step with the rate planning recommendation of our financial advisors
- Street Maintenance Service Program (SMSP)
  - Sweeping and Street Lighting increases to fund equipment costs, sweeping disposal costs and service cost increases
- Solid Waste and Recycling
  - To fund the replacement of some trash carts will be needed next year



# **Sanitary and Storm Sewer Rates**

	o .		Budget <u>2021</u>	J		Percent <u>Change</u>
Sanitary Sewer Base Fee	\$ 3.00	\$	3.00	\$	3.00	0.00%
Sanitary Sewer Volume Charge (per ccf)	\$ 4.48	\$	4.63	\$	4.79	3.50%
Storm Sewer System Charge Rates						
Class A Parks Cemeteries Vacant Land (per acre)	\$ 169.57	\$	175.51	\$	181.65	3.50%
Class B Railroad ROW (per acre)	\$ 339.15	\$	351.02	\$	363.31	3.50%
Class C One and Two Family Homes (per acre)	\$ 101.38	\$	104.93	\$	108.60	3.50%
Class D Condominiums and Townhomes (per unit)	\$ 68.19	\$	70.58	\$	73.05	3.50%
Class E Schools and Community Centers (per acre)	\$ 930.78	\$	963.35	\$	997.07	3.50%
Class F Multiple Dwellings Churches (per acre)	\$ 1,242.27	\$	1,285.75	\$	1,330.75	3.50%
Glass G Commercial Industrial (per acre)	\$ 1,673.54	\$	1,732.12	\$	1,792.74	3.50%



# **Street Maintenance Service Program Rates**

	· ·		Budget 2021	Estimated 2022		Percent <u>Change</u>
Street Maintenance Service Program						
Alley Sweeping (per foot)	\$ 0.16	\$	0.16	\$	0.17	6.25%
Downtown Sweeping (per foot)	\$ 2.92	\$	2.92	\$	3.02	3.42%
Arterial Sweeping (per foot)	\$ 1.08	\$	1.08	\$	1.11	2.78%
Residential Sweeping (per foot)	\$ 0.43	\$	0.43	\$	0.45	4.65%
Street Lighting (per foot)	\$ 0.81	\$	0.81	\$	0.84	3.70%
Street Seal Coating (actual per foot)	\$ 6.63	\$	6.64	\$	6.64	0.00%
Alley Seal Coating (actual per foot)	\$ 5.23	\$	5.72	\$	5.72	0.00%



# **Recycling and Solid Waste Rates**

	Budget <u>2020</u>	Budget <u>2021</u>	Estimated 2022	Percent <u>Change</u>
Recycling and Coordinated Collection (per month)				
Recycling (Single Family)	\$ 4.85	\$ 5.02	\$ 5.02	0.00%
Recycling (Multiple Dwelling)	\$ 3.01	\$ 3.18	\$ 3.18	0.00%
Coordinated Collection (per unit)	\$ 2.05	\$ 2.26	\$ 2.39	5.53%



## **Questions**

- Questions?
- Items for more detail or follow-up?