Saint Paul Department of Public Works

2016 Proposed Budget





Overview of Budget Presentation

- * The Big Picture
- * The Public Works Strategic Plan
- * What's Changing in Public Works
 - * Recycling
 - Operations Manager
 - * ROW
 - Parking Meters
 - * Sewer Fund
 - * 5 Year Plan
 - Strategic Initiative

The Big Picture

PW Total Budget = \$141,567,958 PW Total FTE's = 385.4 General Fund \$3,226,292



Special Fund \$138, 481,666 2016 Budget \$141,567,958

What We Do!



What We Do!

- * Ordinance Enforcement
- * Street Design
- * Mill & Overlay
- * Bridge Maintenance, Design, and Inspection
- * Street Lighting
- * Street Signs
- * Semaphores
- * Sewer Design, Maintenance, and Inspection
- Recycling
- * Street Maintenance
 - * Plow, sweep, patch, pothole, paint, seal coat, etc
- * SO MUCH MORE!

PW Big Picture By Division FTE's

Bridges FTE'S = 19.8 Traffic & Lighting FTE'S = 85.1

Admin FTE'S = 26.3

Street Const FTE'S = 38.2

Street Maint FTE'S = 114.5

Sewers FTE'S = 73.8

Cptl & Trans
Plan
FTE'S = 5.7

Muni Equip FTE'S = 22

Department of Public Works Strategic Plan 2015-2017

Strategic Plan

- *Our Vision
- *Moving Forward
- *Our Four Strategies



Our Vision

Saint Paul is renewing its focus and commitment to providing constituents with excellent service by reviewing, rethinking and reorganizing the department to build off current strengths, maximize every opportunity, and find efficiencies

Moving Forward

This budget helps pave the way for Saint Paul's future by allowing us to implement our four strategies while being thoughtful, diligent and flexible. We will plan, reorganize, test new models and implement innovative processes that will allow us to do what we do well, even better.

1: Review, Rethink, Reorganize review and reorganize our
current organizational structure
to ensure the best delivery of
services.

2: Create Transparency in Budgeting and Accounting - work to create a more user-friendly budget and financing structure.

3: Communicate More Effectively - develop a comprehensive internal and external communications plan that promotes the value that Public Works creates for our residents and strengthens our outreach and engagement to the communities we serve.

4: Set Standards & Measure
Progress - create service delivery
standards that are based on best
practices and are supported by
sound performance metrics that lead
to improved services.

Strategic Initiative Update

- * What Civic Consulting brings to the table:
 - * Process, expertise and facilitation
- * What they are supporting us on:
 - Winter Street Maintenance
 Performance
 - * Budget and Finance
 - * Communications
 - * New Service Delivery Models
- * What are residents seeing?
 - * Survey



What's Changing in Public Works and Why?

What's Changing in PW and Why?

- * Recycling
- * Operations Manager
- * ROW
- * Parking Meters
- * Sewer Fund
- * 5 Year Plan

What's new in... Recycling

* Inflationary increase of 1.5% which provides an additional \$87,412.

- Cost is \$1 per a household per a year
- * RFP for Collection and Processing/Marketing goes out this fall
- * Investment in new carts with Ramsey County committing to pay half
- * We are moving forward on organics



What's new in... PW Leadership

- * We are hiring a Operations Manager to:
 - * Provide leadership to align our resources with our needs
 - * implement our new service delivery models
- * Budget Neutral
- * Start Date: 1/1/16

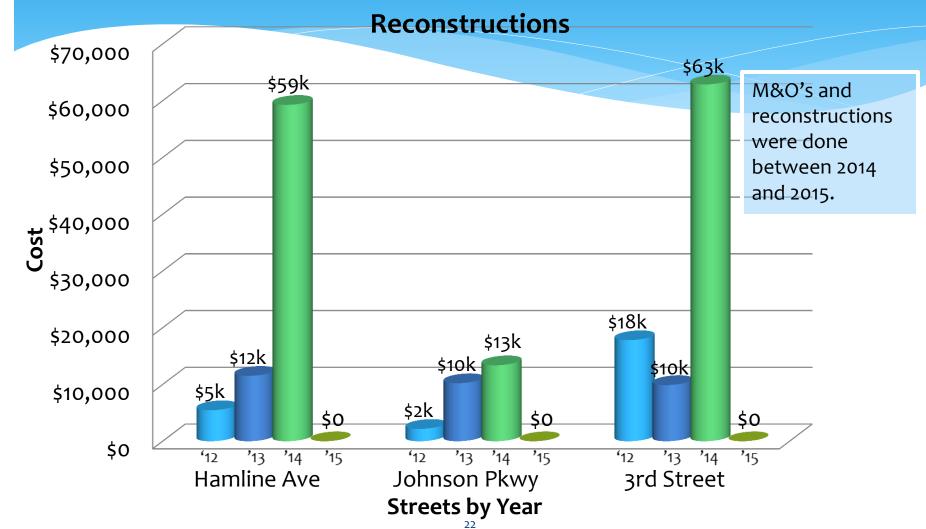


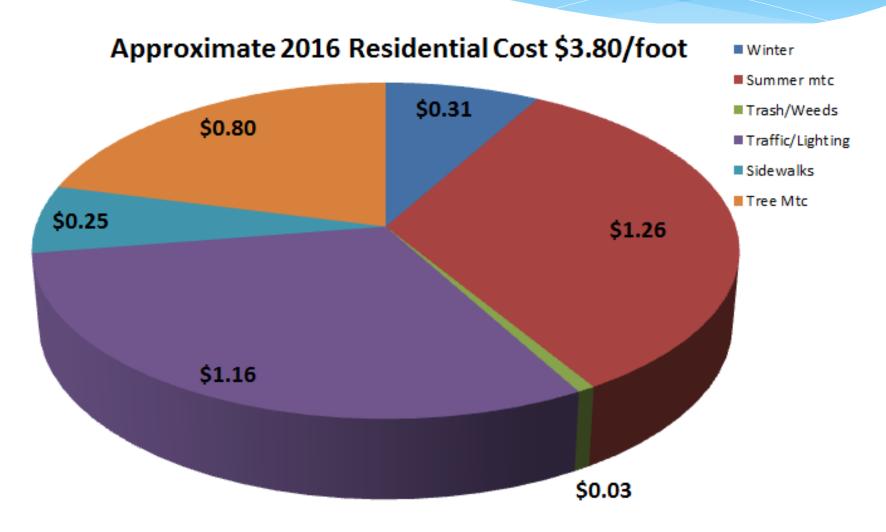
What's new in... ROW

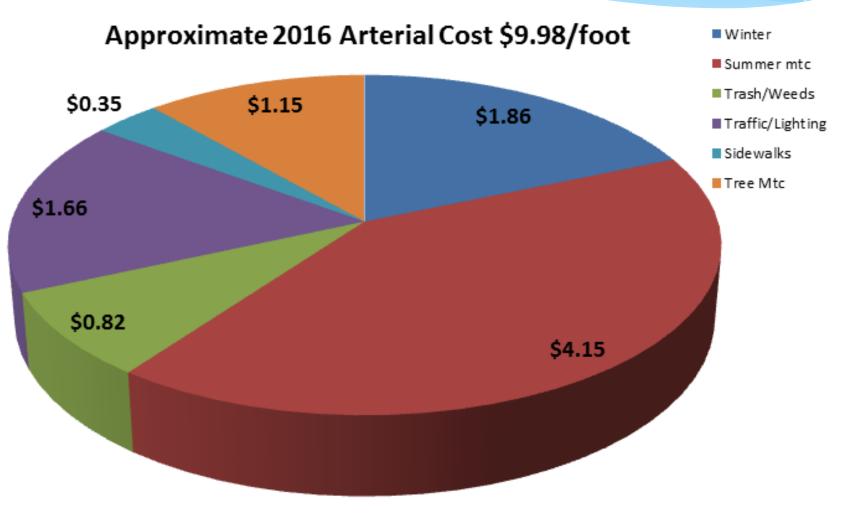
- * 2.5% increase in ROW fee raises approx. \$725,000 annually
 - * \$5/year increase for residential property owners
- * Increase allows us to proceed with currently planned M&O's
 - Work will include ADA compliant ramps
- * 2014-15 Solution for Ramps

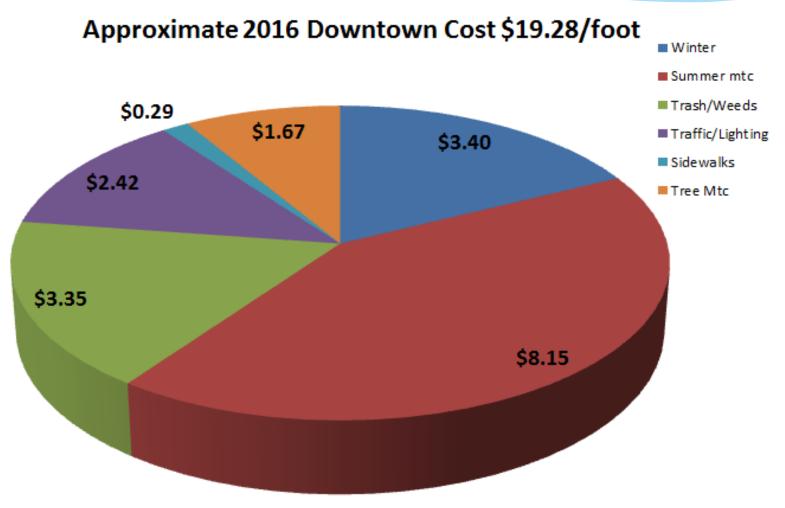


Annual Maintenance Costs Before and After M&O's or









What's new in... Parking

- * New Standard Hours
- * Event Parking
- * Expansion Neighborhood Commercial Districts



- * Economic Development Impact
- * Estimated Revenue

Parking Cont'd Changes

- * New Downtown standard times will be 8am -10pm, Mon. Sat.
 - * From 6pm 10pm rates will be \$1/hour
 - Sundays will remain free
- * Event Parking
 - Xcel Event District will be \$3.75/hour (\$15/4 hours)
 - CHS Field Event District will be \$2.50/hour (\$10/4hours)
- * Neighborhood Commercial District rates:
 - * 8am 6pm \$1/hour
 - * 6pm 10pm \$2/hour
 - * Sundays will remain free

Estimated Downtown 2016 Revenue/Costs/NET

DT Gross \$1,004M Ongoing Costs \$156k

Net Revenue \$848k

Estimated 2016 Total Revenue



Parking Cont'd OLD 6TH ST Expanded Metered
Parking Area 5TH ST W KELLOGG BLVD W FORBES AVE HARRISON AVE MCBOAL ST STURGIS ST

Parking Cont'd



Parking Cont'd



Parking Cont'd Neighborhood Commercial Corridors

- * Criteria has been determined for identifying 1st commercial corridor:
 - Contiguous blocks zoned for commercial activity
 - Healthy economic activity
 - * ADT
 - * Utilization Info
 - * ROW Capacity
- Grand Ave is the most likely 1st neighborhood corridor
 - * Community engagement process is beginning now with:
 - * District Councils
 - * Business Community
 - * Open St. Paul

Parking Cont'd Implementation Timeline

September 15
Segment
Chosen

Mid October

Council
Resolution

January 1
Downtown
Rates in Eff<u>ect</u>

May 16
New Corridor
Rates in Effect

What's new in... Sewers

- * Maintaining our AAA Bond Rating for our \$1 Billion asset
- * Storm Rate Changes:
 - * 3.5% inflationary increase= approximate average of\$3/year/ residential customer
- * Sanitary Rate Changes:
 - * Base fee of \$1/month = \$12/year
 - * 3.5% inflationary increase = average increase will be \$8/year



What's new in... Planning

- * 5 Year Street Improvement Plan (SIP)
 - * A new objective plan to fix our streets in a thoughtful manner
 - * This will lead to:
 - * Improved communication on what streets are being improved and how
 - * Properly maintained streets that last significantly longer
 - * Better coordination and thoughtful planning amongst all stakeholders, resulting in potential cost savings and quicker completion times



SIP Data points and parameters

- * PCI analysis
- * Age
- * Traffic volumes
- * Maintenance demand
- * Small area plans
- * City Comprehensive Plan
- * Bicycle plan
- * Safety assessments

* Review of utilities including: water, sewer, gas, and street maintenance



Key Elements of the SIP

Key elements of the plan include:

- * The list will be updated annually.
- * Allows for pre-authorization for predesign and design work to begin.
- * Creates priority ordering resulting in a clear path forward.

Racial Equity Plan

- * Full Participation in Saint Paul Racial Equity Initiative
- Street Services Worker Apprenticeship Program
- * Snow Emergency Compliance Project
- * Multi-lingual snow emergency information and text messages
- New snow emergency parking app
- Right Track, Green Corps, and Humphrey Job Corps
 Workers
- * Recruitment committee