



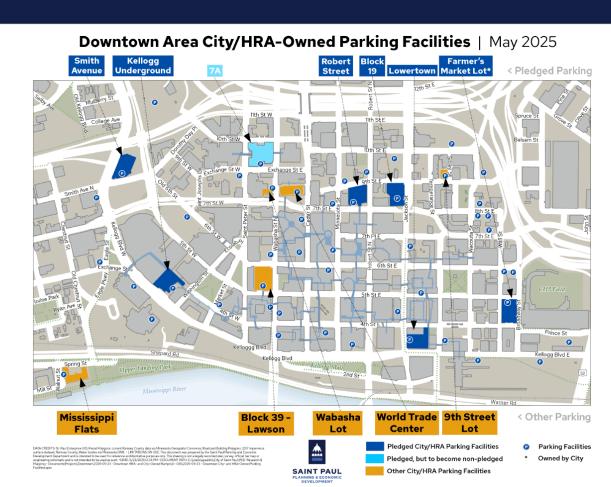
Overview

- The HRA Parking System includes publicly owned, privately managed off-street parking facilities in downtown and adjacent areas
- 7,062 parking spaces, approximately 1/3 of downtown off-street parking spaces including City owned Farmer's Market Lot
- HRA or City has issued revenue bonds to construct most of the facilities
- Net revenues of the parking facilities are pledged to the repayment of the bonds
- Currently have two debt obligations
 - Lawson Parking Ramp (pledged revenue also includes tax increments)
 - Pledged Parking Ramps
- World Trade Center (WTC) Ramp is in a separate fund and is not encumbered with any debt





Map of Parking Ramps and Lots





Parking Enterprise Fund Historic Performance

- Parking revenues continue to be significantly impacted by the COVID-19 pandemic and changes to in-office work practices.
 - Pre-pandemic, our parking system generated net operating income of nearly
 \$10 million in 2019
 - 2020 net operating income was only \$4.1 million
 - 2021 net operating income declined to \$1.7 million
 - 2022 actual net operating income \$3.8 million
 - 2023 actual net operating income \$4.2 million
 - 2024 preliminary actuals net operating income \$4.7 million
 - 2025 budgeted net operating income is \$3.5 million
- Continue to anticipate strong event revenue and stable daily revenue



HRA Parking Enterprise Fund Revenue and Expenses

					Preliminary 2024		
Revenue	2022 Adopted	2022 Actual	2023 Adopted	2023 Actual	2024 Adopted	Actual	2025 Adopted
Parking Fees & Contracts	7,247,091	8,372,282	8,661,000	9,379,406	8,857,800	10,188,404	9,752,800
Parking Meter*	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Pro perty Tax Increment	1,200,000	1,399,374	1,200,000	1,706,155	1,706,044	1,912,974	1,857,775
Space Rental	138,888	98,536	138,888	111,017	138,888	117,784	142,600
Investment Interest	12,917	124,348	3,500	116,759	25,500	127,322	35,500
Repayment of Advance	-	-	-	564,744	-	-	-
Transfer from World Trade Center for Admin. & Gen. Parking	26,412	26,412	67,237	51,938	68,122	50,309	104,009
Transfer from HRA Dev. Capital Projects Fund for Lawson Retail	-	-	-	-	-	364,264	-
Transfer from ARPA City Grant for Capital Repairs	-	-	-	171,704	1,732,783	1,469,774	-
Intrafund Transfers In	3,641,897	3,211,910	3,532,978	2,870,193	3,018,368	2,613,100	2,928,477
Total	15,267,205	16,232,862	16,603,603	17,971,916	18,547,505	19,843,931	17,821,161

						Preliminary 2024	
Expenses	2022 Adopted	2022 Actual	2023 Adopted	2023 Actual	2024 Adopted	Actual	2025 Adopted
PED Administration**	620,000	463,439	620,000	500,441	620,000	508,240	620,000
Operator Services	4,263,430	4,576,288	4,754,450	5,154,743	4,944,450	5,531,119	6,314,848
Services, Assessments, Property Insurance, Maintenance	885,550	554,405	795,178	569,198	1,152,872	537,870	1,103,662
Materials & Supplies	7,150	6,495	7,150	5,727	7,150	631	6,150
Neighborhood Parking Program	585,671	27,693	500,000	13,630	500,000	3,399	100,000
Capital Outlay	2,660,000	609,183	2,545,000	885,830	4,445,000	1,828,841	2,165,000
Principal & Interest	4,054,244	4,054,244	4,056,744	4,056,744	4,056,994	4,056,994	4,054,619
Intrafund Transfers Out	3,641,897	3,211,910	3,532,978	2,870,193	3,018,368	2,613,100	2,928,477
Parking Meter Revenue Transferred Back to the City*	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Transfer from 7 Corners Sales Proceeds for Ex. Project Lead	197,444	197,444	-	-	-	-	-
Transfer from 7 Corners Sales Proceeds for Library Collections	-	-	50,000	-	-	-	-
Transfer from 7 Corners Sales Proceeds for Building Maintenance	600,000	-	-	-	-	-	-
Contribution for RiverCentre***	500,000	-	500,000	-	500,000	-	500,000
Transfer to Parking Meters***	345,000	-	345,000	-	345,000	-	345,000
Total	21,360,386	16,701,101	20,706,500	17,056,506	22,589,834	18,080,194	21,137,756

^{*}Parking meter revenue is receipted in the HRA Parking Enterprise Fund to show \$3 million pledged to the Series 2017A bonds. It is transferred back to the City.

^{**}This is also budgeted as revenue in the PED Operations budget (see HRA parking and TIF admin.).

^{***2022-2024} contributions and transfers were not made to help alleviate the reduction in parking revenues from the COVID-19 pandemic.



HRA World Trade Center Parking Fund Revenue and Expenses

						Preliminary 2024	
Revenue	2022 Adopted	2022 Actual	2023 Adopted	2023 Actual	2024 Adopted	Actual	& Amend.
Parking Fees & Contracts	2,184,523	2,243,966	1,900,000	2,409,211	2,500,000	2,564,988	2,649,000
Transfer from ARPA City Grant for Capital Repairs	-	-	-	-	-	201,421	-
Total	2,184,523	2,243,966	1,900,000	2,409,211	2,500,000	2,766,409	2,649,000
						Preliminary 2024	2025 Adopted
Expenses	2022 Adopted	2022 Actual	2023 Adopted	2023 Actual	2024 Adopted	Actual	& Amend.
Operator Services	984,523	912,840	900,000	1,024,927	1,200,000	1,169,578	1,363,483
Assessments, Property Insurance, and Engineering Service	49,770	29,805	99,770	26,649	50,039	26,660	48,588
Capital Outlay	650,000	-	250,000	14,594	650,000	586,300	750,000
Transfer to HRA Parking for Administration & General Parking	26,412	26,412	67,237	51,938	68,122	50,309	104,009
Transfer to PED Operations for Housing Policy Evaluation	-	-	-	-	-	-	100,000
Transfer to PED Operations for Portion of Energy Project Mgmt. Tech.*	-	-	-	-	-	-	51,818
Transfer to Housing Trust Fund	873,818	873,818	873,818	873,818	1,571,038	1,571,038	562,169
Total	2,584,523	1,842,875	2,190,825	1,991,926	3,539,199	3,403,885	2,980,067
*A 2025 a deptod budget appropriate trace with principle by the DEC 25 227 to							



Parking Enterprise Fund Outlook

- Parking revenues remain more than 50% below pre-pandemic levels
- Net Operating Income is used to pay debt service, keep our ramps maintained and repaired, cover PED administrative costs, support city operations and housing activities
- Over the past five years, we have relied on reserves and one-time revenues such as ARPA to keep our ramps fully operational
- HRA staff has implemented various strategies to support the overall operations to maintain our facilities, including:
 - Operational audit of parking system by Walker (2023)
 - Updated/upgraded parking control equipment (2024 and 2025)
 - Initiating an RFP for ramp operators (2025)



Parking Debt - Lawson

- The City issued GO Tax Increment Revenue Bonds in 1998 to finance the construction of the Lawson Parking Ramp
- The Lawson bonds were refunded twice, in 2009 and again in 2018
- The Lawson bonds will mature 2/1/2027 (following the expiration of the TIF district on 12/31/2026)
- 2025 annual debt service is approximately \$1.9 million, covered nearly entirely by the tax increment revenue
- Lawson is our best performing ramp covering all budgeted transfers out, and supporting other underperforming assets



Parking Debt – Pledged Parking

- The HRA has issued multiple pledged parking revenue bonds
- Most recent issuance was in 2017, pledging net parking revenue/operating income from the following facilities:
 - Smith Avenue Ramp
 - Kellogg Underground Ramp
 - o Block 19 Ramp
 - Robert Street Ramp
 - Lowertown Ramp
 - 7A Ramp (old Science Museum)
 - Farmer's Market Lot (city owned)
- The current balance is \$19.92 million, and the annual debt service is approximately \$2.2 million
- The City pledges \$3 million in meter and fine revenue as credit enhancement for pledged bonds
- Bringing forward a proposed refinancing for the Pledged Parking bonds to include
 - Removing the 7A Ramp from the pledge to position for a sale
 - Adjusting debt structure to allow options for more effective operations