## **HRA Board Proposed 2024 Goals**

# 1. Bring all Commissioners up to speed on key HRA initiatives and development projects

### 2. Refine our housing vision, strategy and tactics

- Create tools to facilitate infill development, in support of residential rezoning
- Create affordable housing production and preservation goals
  - i. Prioritize re-use, office conversions, historic sites and new types of housing.
- Identify opportunities to support emerging developers of color.

### 3. Support small businesses and expand the tax base

- Determine economic development guiding principles.
- Develop a "commercial corridor" strategy to support major commercial corridors citywide.
- Revisit HRA disposition strategies and develop recommendations on disposing of HRA owned real estate.
- Update business assistance fund guidelines to expand eligibility.
- Develop policies to encourage local ownership of commercial properties.

#### 4. Ensure financial health of the HRA

- Understand what's needed to stabilize the HRA Reserve Fund.
- Understand amounts needed for core housing programs, amounts coming from other levels of government, etc.